VI Semester B.B.M. Examination, May 2016 (2014-15 and Onwards) (Fresh + Repeaters) BUSINESS MANAGEMENT

Paper – 6.5 : Elective Paper – III : Organizational Change and Development

Time: 3 Hours Max. Marks: 100

Instruction: Answer should be written in English only.

SECTION - A

 Answer any eight questions from the following. Each question carries two marks.

(8x2=16)

- a) What do you understand by organizational culture?
- b) What is unfreezing?
- c) What do you mean by incubation?
- d) What is PDCA cycle?
- e) What is team building?
- f) What are intervening variables?
- g) Outline any two limitations of MBO.
- h) What is adaptive cycle?
- i) How do you enhance quality of work life?
- j) What do you mean by Grid training?

SECTION - B

Answer any three questions. Each question carries eight marks.

 $(3 \times 8 = 24)$

- 2. Enumerate the features of innovative organisations.
- 3. How do you achieve organisational effectiveness?
- 4. Briefly explain socio-cultural interventions.
- 5. Outline the various steps in managing change effectively.

P.T.O.

SECTION - C

Answer question No. 10 and any three of the remaining. Each question carries 15 marks. (4×15=60)

- 6. Define organisational change. Explain the factors or determinants influencing organisational change.
- 7. Define organisational development. Explain the various steps in the process of organisational development.
- 8. How do you create supportive environment for organisational innovation? Outline the organisational constraints to creativity and innovation.
- 9. What is organisational effectiveness? What are the factors influencing organisational effectiveness.
- 10. Write short notes on:
 - a) Force field analysis
 - b) Crisis management
 - c) Third party peace making interventions.

